

**UNIVERSITY OF SWAZILAND**

**INSTITUTE OF DISTANCE EDUCATION**

**BACHELOR OF EDUCATION (ADULT EDUCATION)**

**YEAR 11**

**FINAL EXAMINATION PAPER, DECEMBER 2011**

**TITLE OF PAPER: PROJECT MANAGEMENT**

**COURSE CODE: IDE-BAE 211**

**TIME ALLOWED: THREE (2) HOURS**

**INSTRUCTIONS:**

1. ANSWER ALL QUESTIONS IN SECTION "A"
2. ANSWER ANY TWO (2) QUESTIONS FROM SECTION "B"
3. WRITE YOUR ANSWERS IN ANSWER BOOKLET PROVIDED
4. DO NOT WRITE ON THE QUESTION PAPER.

**THIS PAPER SHOULD NOT BE OPENED UNTIL PERMISSION HAS BEEN GRANTED BY THE INVIGILATOR.**

**SECTION A**

**QUESTION 1**

As an adult educator in your community, you have been assigned to lead the project team responsible for building a local community high school. In your acceptance speech, give a brief description to your team the nine (9) project management knowledge areas (PMBOK). [30 marks]

**QUESTION 2**

Discuss the project management approach using the five (5) imperatives [20 marks]

**SECTION B**

**QUESTION 3**

Define the following terms:

- i. Project
- ii. Project management
- iii. Development
- iv. Project life cycle
- v. Project control system. [ 25 marks]

**QUESTION 4**

What is the role of projects in community development in Swaziland? [25 marks]

**QUESTION 5**

In reality, many projects fail to achieve the intended aims; in your own example as an adult educator give any four (4) barriers to a change process [25 marks]