

UNIVERSITY OF SWAZILAND

INSTITUTE OF DISTANCE EDUCATION

B. ED (ADULT EDUCATION) YEAR V

FINAL EXAMINATION, MAY 2013

TITLE OF PAPER: MANAGING PUBLIC ENTERPRISES

COURSE CODE: BAE 410

TIME ALLOWED: THREE (3) HOURS

INSTRUCTIONS:

- 1. ANSWER FOUR (4) QUESTIONS ONLY**
- 2. WORK THAT DEMONSTRATES UNDERSTANDING, ANALYSIS OF CONCEPTS AND THEIR APPLICATION WILL BE REWARDED**

THIS PAPER MUST NOT BE OPENED UNTIL PERMISSION HAS BEEN GRANTED BY THE INVIGILATOR

QUESTION 1

- a) Define the concept 'public enterprise' [5 Marks]**
- b) Public enterprises have been viewed as a drain to public funds and that they fail to stand for the purposes for which they were created. Discuss [20]**

25 Marks

Question 2

In public enterprises there seems to be a perpetual growth of control whilst accountability is left to wither on the other hand. Discuss, showing an understanding of the concept of accountability and how this can be promoted in public enterprises

25 Marks

Question 3

Whilst most countries in Africa practise mixed economy system, there tends to be an outcry on the performance of public enterprises; and people demand for privatisation of public enterprises. Discuss, showing why you would advocate for the existence of public enterprises.

25 Marks

Question 4

Evaluate the statement by Grosh and Mukandala (1994) as it relates to the management of people in public enterprises in Africa.

'African government administrations are centralized to the extreme. The higher degree of centralization has a decided impact on African public enterprise performance'.

25 Marks

Question 5

Discuss the concept of ethics as it relates to public enterprises; demonstrating how you would ensure ethical conduct in an organisation of your own choice.

25 Marks

Question 6

Describe the following policies as applied in the management of public enterprises;

- 1. Business policies [5 marks]**
- 2. Major policies [5 Marks]**
- 3. Appealed policies [5 Marks]**
- 4. Operational policies [5 Marks]**
- 5. Originated policies [5 Marks]**

25 Marks