

UNIVERSITY OF SWAZILAND
INSTITUTE OF DISTANCE EDUCATION
BACHELOR OF EDUCATION (ADULT EDUCATION) YEAR 5
FIRST SEMESTER EXAMINATION, DECEMBER 2015

TITLE: MANAGEMENT OF PUBLIC ENTERPRISES

COURSE CODE: IDE-BAE525

TIME ALLOWED: THREE (3) HOURS

INSTRUCTIONS:

- 1. THE PAPER CONTAINS TWO SECTIONS**
- 2. ANSWER FOUR (4) QUESTIONS; TWO QUESTIONS FROM EACH SECTION.**
- 3. LANGUAGE ACCURACY WILL BE RECOGNISED**

Do not open this paper unless permission to do so has been granted by the Chief Invigilator

SECTION A

Answer two (2) questions from this section.

Question 1

Public enterprises (PEs) were amongst other things created to ensure the economic growth of nations in the early 1980's; and their purpose was to help the state to meet its political, social and economic objectives. Discuss this statement in the context of PEs in Swaziland highlighting whether or not PEs are still necessary in the country.

25 Marks

Question 2

Public enterprises' success heavily depends on accountability of both the management and the organisation. With the aid of examples of PEs in Swaziland; discuss this statement highlighting the obligations of both the manager and the public enterprise. State how accountability could help to reduce costs in the day today running of the PE.

25 Marks

Question 3

Discuss the role played by the government of Swaziland in general and the Public Accounts Committee (PAC) in ensuring that PEs are accountable and that they utilise resources allocated effectively.

25 Marks

SECTION B

Answer two (2) questions from this section.

Question 4

Human resource is one resource that is needed for the public enterprise to meet its goals and objectives. Discuss the challenges faced by managers of PEs in regulating this resource, stating how these challenges impact on the performance of the PE.

25 Marks

Question 5

The public enterprise has a moral duty to provide the goods and services that the public expect of that enterprise. With the aid of examples of PEs in Swaziland, discuss how you could ensure that the PEs practices and processes were ethical using Immanuel Kant's five (5) Categorical Imperatives.

25 Marks

Question 6

In most instances public enterprises' planning is on short and mid-term basis. With the aid of examples of PEs in Swaziland; discuss the challenges faced by PEs when trying to implement strategic management planning. What are the negative impacts to the PEs overall performance brought by the non-use of strategic management planning?

25 Marks

End of question paper.