## UNIVERSITY OF SWAZILAND

## DEPARTMENT OF ADULT EDUCATION

CERTIFICATE IN ADULT EDUCATION YEAR 11

MAIN EXAMINATION PAPER - DECEMBER, 2016

| TITLE OF PAPER | $:$ | PROGRAMME MANAGEMENT 1 |
| :--- | :--- | :--- |
| COURSE CODE | $:$ | AEC 115 |
| TIME ALLOWED | $:$ | THREE (3) HOURS |
| INSTRUCTIONS | $:$ | 1.ANSWER ALL QUESTIONS IN <br> SECTION ${ }^{6}$ ' |

2. ANSWER THREE QUESTIONS IN SECTION 'B'

THIS PAPER IS NOT TO BE OPENED UNTIL PERMISSION HAS BEEN GRANTED BY THE INVIGILATOR

## SECTION A

## ANSWER ALL QUESTIONS

## QUESTION 1

a) Describe two approaches used in project identification. Indicate which one you think is the best and why. [10]
b) State the reasons for identifying needs of the community members when planning an intervention programme [10]
c) Define the term community and describe any community-based programme in Swaziland. [10]
d) Differentiate a programme from a project. [10]

## SECTION B

## ANSWER ONLY THREE QUESTIONS

## QUESTION 2

a) With the aid of examples, distinguish an open system from a closed system. [10]
b) Using examples to illustrate your answer, discuss the systems approach to organizations. [10]
[20 marks]

## QUESTION 3

a) Define 'control' as a management function used in organizations. [4]
b) Using appropriate examples, describe the role managers play when controlling in organizations. [16]
[20 marks]

## QUESTION 4

Good projects need careful planning. Using appropriate examples to illustrate your answer, identify and discuss five (5) steps involved in planning for a community project.

## QUESTION 5

a) What is planning in management? [5]
b) Managers use plans in their pursuit of organizational goals. Identify and discuss the three (3) types of plans used in organizations, indicating the levels at which these plans occur. [15]

## QUESTION 6

a) What is the difference between a 'programme goal' and a 'programme objective'?
b) With appropriate examples to illustrate your answer, identify and discuss five (5) key characteristics of a programme objective. [15]

