# UNIVERSITY OF SWAZILAND DEPARTMENT OF ADULT EDUCATION **CERTIFICATE IN ADULT EDUCATION YEAR 11** MAIN EXAMINATION PAPER – DECEMBER, 2016

TITLE OF PAPER

PROGRAMME MANAGEMENT 1

**COURSE CODE** 

**AEC 115** 

:

TIME ALLOWED

THREE (3) HOURS

**INSTRUCTIONS** 

1. ANSWER ALL QUESTIONS IN

SECTION 'A'

2. ANSWER THREE QUESTIONS IN

SECTION 'B'

THIS PAPER IS NOT TO BE OPENED UNTIL PERMISSION HAS BEEN GRANTED BY THE INVIGILATOR

#### **SECTION A**

# ANSWER ALL QUESTIONS

# **QUESTION 1**

- a) Describe two approaches used in project identification. Indicate which one you think is the best and why. [10]
- b) State the reasons for identifying needs of the community members when planning an intervention programme [10]
- c) Define the term community and describe any community-based programme in Swaziland. [10]
- d) Differentiate a programme from a project. [10]

[40 marks]

#### **SECTION B**

### ANSWER ONLY THREE QUESTIONS

## **QUESTION 2**

- a) With the aid of examples, distinguish an open system from a closed system. [10]
- b) Using examples to illustrate your answer, discuss the systems approach to organizations. [10]

[20 marks]

#### **QUESTION 3**

- a) Define 'control' as a management function used in organizations. [4]
- b) Using appropriate examples, describe the role managers play when controlling in organizations. [16]

[20 marks]

### **QUESTION 4**

Good projects need careful planning. Using appropriate examples to illustrate your answer, identify and discuss five (5) steps involved in planning for a community project.

[20 marks]

## **QUESTION 5**

- a) What is planning in management? [5]
- b) Managers use plans in their pursuit of organizational goals. Identify and discuss the three (3) types of plans used in organizations, indicating the levels at which these plans occur. [15]

[20 marks]

# **QUESTION 6**

- a) What is the difference between a 'programme goal' and a 'programme objective'? [5]
- b) With appropriate examples to illustrate your answer, identify and discuss five (5) key characteristics of a programme objective. [15]

[20 marks]