

**AUNIVERSITY OF ESWATINI**  
**INSTITUTE OF DISTANCE EDUCATION**  
**BACHELOR OF EDUCATION (ADULT EDUCATION) YEAR II**  
**FINAL EXAMINATION PAPER, DECEMBER, 2019**  
**TITLE OF PAPER: PROJECT MANAGEMENT**  
**COURSE CODE: AED 215**

TIME ALLOWED: TWO (2) HOURS

INSTRUCTIONS: 1. ANSWER ALL QUESTIONS IN SECTION A  
2. ANSWER ANY TWO (2) FROM SECTION B

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INVIGILATOR

## SECTION A

### QUESTION 1

As a change agent, identify and explain the nine project management body of knowledge (PMBOK) functions to an audience of your choice. [25 Marks]

### QUESTION 2

Identify any five projects and discuss how they have contributed to the development of Eswatini. [25 Marks]

## SECTION B

### QUESTION 3

Describe the concept project life cycle. Using examples outline and explain project life cycle phases of development. [25 Marks]

### QUESTION 4

What is project environment? Explain, using examples, how projects are affected by the environment and how projects could negatively impact on the environment. [25 Marks]

### QUESTION 5

Define the terms 'project network' and 'network diagram' then draw a simple network diagram with three paths and label it. Answer the questions below based on your diagram.

- a) Name the three paths on the diagram
- b) Which is the critical path and why?
- c) What is its significance in a project?
- d) Calculate the slack times in this project.
- e) Distinguish an activity from an event. [25 Marks]